



International symposium

Delivering value-based healthcare

12 October 2016, London

Provisional agenda

The HFMA Healthcare Costing for Value Institute provides a platform for support and ideas exchange with a focus on applying the theory of value-based healthcare in practice and maximising the value of patient-level costing information.

Achieving the best value from every pound spent on healthcare has always been a core focus of the UK National Health Service. Getting the most from any healthcare budget must focus on managing the limited resources that are available more effectively so that we can deliver the best possible outcomes for patients.

To state this is simple, but the enormity of the challenge itself is very real for anyone working in healthcare today. In this our first International symposium we will bring you innovative international practice for each stage of the journey that must be taken to measure outcomes and costs, translate data into intelligence, and deliver value-based healthcare.

NHS finance directors, chief finance officers and clinical colleagues, as well as international delegates, are all welcome to attend the symposium.

08.30 Registration, networking & Posters

S1 Welcome from the United Kingdom

10.00 Chair's welcome

John Graham, deputy chief executive and executive director of finance, Royal Liverpool and Broadgreen University Hospitals NHS Trust

10.05 Opening remarks

Dr Paul Buss, medical director, Aneurin Bevan University Health Board

10.15 A single version of the truth

Nottingham University Hospitals NHS Trust (invited)

10.45 Panel Q&A with section one keynote speakers

11.00 Coffee break, networking & posters

S2 Translating data into intelligence

11.30 Laying our foundation - a 15 year journey driving improvements in costing

Dr Michael Rabenschlag, head of economics, Das Institut für das Entgeltsystem im Krankenhaus (InEK), Germany

The transformation to value-based healthcare requires health systems to measure costs and outcomes at the patient level. InEK has 15 years' experience costing healthcare at the patient level.

InEK oversees the hospital remuneration system in Germany. It came into operation in 2002, following legislation to introduce a diagnosis-related group (DRG) payment system across the German healthcare system. The organisation has overseen the introduction of a comprehensive pricing system for hospital inpatient activity and has developed a parallel system for mental healthcare.

Uniquely, the organisation has responsibility for the whole process involved in setting prices – maintaining the currency, defining the costing approach and collecting the cost data, and setting the tariffs. The German system is now widely regarded as a leading example of a large-scale DRG costing/pricing system within international healthcare.

Michael will give an overview of the German costing system including their processes for collecting and checking the cost and activity data. He will share the lessons InEK has learned in driving improvements in patient-level costing over the past 15 years, and demonstrate how Germany has moved from its hospitals seeing patient-level cost data as something desirable but not vital to run their business, to today where the data is seen as an absolutely vital element for every organisation in order to function.

Michael will also discuss how cost data is used, both for price setting and for decision-making locally within hospitals and healthcare organisations. This will give the audience an opportunity to draw parallels to how cost and activity data is interpreted and used in their own organisations, and to take on board some of the key learning cycles from InEK's experiences.

12.00 Evidence-informed decision making – maximising the value of patient-level cost data to improve patient care

Alfa D'Amato, deputy-director of the Activity Based Funding Taskforce, New South Wales Ministry of Health, Australia

Australia is recognised as one of the world leaders in patient-level costing, where costing standards are mandated.

Alfa D'Amato is best known for leading the implementation of Activity Based Funding in New South Wales Health and its evolution to Activity Based Management (ABM).

Passionate about transforming data into insights for managing complex and efficient systems, Alfa has been pivotal in creating the comprehensive online ABM Portal program available to health workers. The transparent publication of data encourages collaboration between clinical services around developing and assessing models of care. The ABM Portal has been enhanced to a National Benchmarking Portal that is now being rolled out across Australia.

Alfa will provide an overview of the New South Wales costing system, before describing how the ABM Portal program was created. Of utmost importance is the rigorous governance process so the data is fit for purpose before being shared with clinical practitioners. Ensuring its quality and publishing it with 100% transparency, has led to one of the most significant changes in the way the data is interpreted and used.

By publishing across acute, mental health and community settings, health systems can follow the patient pathway and see the total cost of the journey, and more clearly the true cost and activity drivers. This greatly informs the clinical decisions being made.

Alfa will also touch on the next milestone which is to link cost and activity data to outcome and patient experience data at the patient level.

12.30 Panel Q&A with section two keynote speakers

13.00 Lunch, networking & posters

14.00 Learning lab workshops

Workshop options will be made available

15.00 Coffee break, networking & posters

S3 Delivering value-based healthcare

15.30 Unlocking the potential of value-based health care with global standard outcome measures

Thomas Kelley, vice president business development & partnerships, International Consortium for Health Outcomes Measurement

The International Consortium for Health Outcomes Measurement (ICHOM) was founded in 2012 with the ambition to build on a solid framework developed at Harvard Business School by Professors Michael E. Porter and Elizabeth O. Teisberg, outlining the argument for using health outcomes data to redefine the nature of healthcare provision.

While the ICHOM standard sets emphasise the outcomes side of the value equation, the ultimate goal is to measure outcomes in the context of known cost, activity and process data in order to grasp value-based healthcare as a whole.

In this session Tom, along with a Strategic European Partner, will showcase both the impact of outcomes measurement and the journey of some outcome pioneers who are working to make the value equation a reality by implementing the ICHOM standard sets as well as linking the data to the resources used and their financial implications.

The presenters will cover key challenges being faced and which approaches have been found most effective, as well as touching on their next steps and future ambitions.

As healthcare professionals and leaders you will have heard from many academics perhaps for years on the theory of value-based healthcare and how important it is for a sustainable global healthcare. These are exciting times as we can now we can start hearing about it in practice....

16.00 Value-based healthcare

To be confirmed

16.30 Panel Q&A with section three keynote speakers

17.00 Closing remarks

Adam Sewell-Jones, Executive Director of Improvement, NHS Improvement (invited)

17.15 Free time

18.30 Drinks reception, networking & posters

20.00 Dinner